

# Advancing Asset Management to Drive Sustainable Growth and Development

A key Note Address

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# About USMID Program

- **USMID:** Uganda Support to Municipal Infrastructure Development Program.
- The Program will transition into the “Uganda Cities and Municipalities Infrastructure Development (**UCMID**) Program”.
- Investments in urban infrastructure assets worth over US\$ 520 million over ten years since 2014.
- The Program has contributed to urban development through the rehabilitation, reconstruction and development of urban infrastructure with the following key outputs:
  - 215 km of urban roads: with necessary ancillary features such as streetlighting, walkways, etc.
  - 14 LED infrastructure: markets, taxi parks, bus terminal, solid waste management, support leisure parks developments, etc.
  - 17 markets constructed.
  - 6 playgrounds and 407 km of community access roads in refugee hosting districts.
- Over 20,000 jobs created during the period.
- 10 of the 14 original program municipalities elevated to City status.

# Asset Management

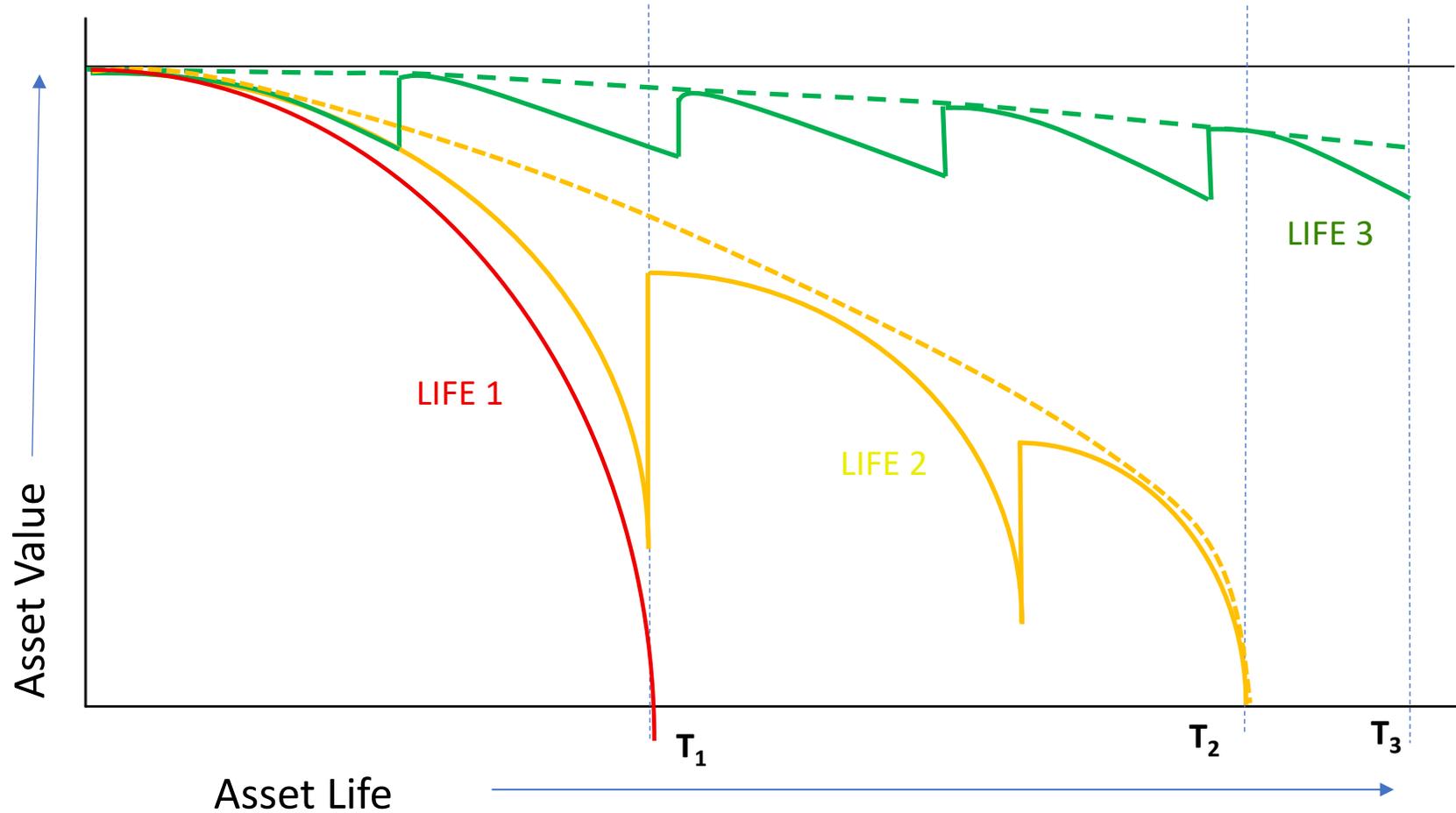


20 years later

# *What makes an asset get to this state?*



# Three possible lives of an Asset



- Asset management involves the systematic tracking, maintenance, and utilization of physical, financial, and intangible assets to maximize value and ensure sustainability.
- Both operation and maintenance are essential in ensuring that infrastructure systems constructed provide long term benefits.



# Asset Management in Uganda

1. Over 81% of the entire road network is currently in poor condition. *High cost of rehabilitation.*
2. A poor/bad O&M culture. We are preoccupied with acquiring new assets with less interest in maintaining existing assets.
  - *E.g. the road maintenance funds allocated to the 10 secondary cities over the 4 year period 2018 to 2023 were only 6% of the development funds (USMID) to these cities.*
    - *Assets are left to operate to zero value without any maintenance, e.g. solar street lighting.*



# Asset Management in Uganda, cont'd

4. There are gaps, duplication and lack of uniformity in the roles and responsibilities in asset management in the various sectors.
5. Poor Record-Keeping. Inadequate systems for preparing inventories, tracking and maintaining assets.
6. Asset Misuse: Assets often misused, vandalized and stolen without systems for monitoring.



- Inadequate Governance structures in asset management.
- The role of asset management in the delivery of public services is not adequately appreciated and supported by stakeholders.



# Strategies for Improving Asset Management in Uganda. IAM- Ug Chapter

- Asset inventory tracking.
- Practice the Life cycle cost analysis (LCCA). An approach that evaluates the total cost of an infrastructure project or asset over its entire lifespan, from initial investment to disposal; considering all costs like construction, operation, maintenance, and decommissioning.
- Intentional routine and preventive maintenance.
- Carry out asset performance monitoring.
- Risk management and Emergency/Disaster management plans.

# Conclusion

- Launching the IAM-Ug Chapter is timely.
- There is need for a paradigm shift:
  - Asset Life cycle cost analysis in all planned developments/investments.
  - Cultural shift, *IAM needs to have a protracted mission for this!*
- Effective asset management improves efficiency, reduces costs, and enhances service delivery.
- Collective efforts, policy support, and capacity building are essential for progress.
- The required change needs time, training and partnerships: public-Private partnerships.
- Think “multi-discipline” approach to asset management.
- Identify like-minded professionals who appreciate the value of asset management so as to build on the momentum of IAM-Uganda Chapter.
- Practice Kaizen “*small consistent improvements done over time lead to significant long-term benefits*”.

End

I Thank you for Your Attention